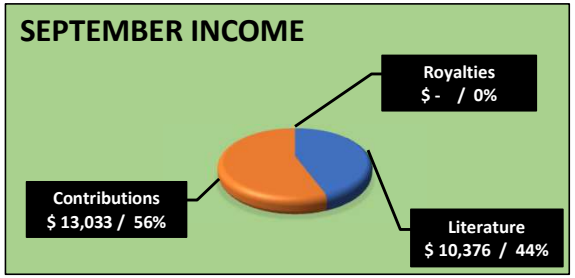
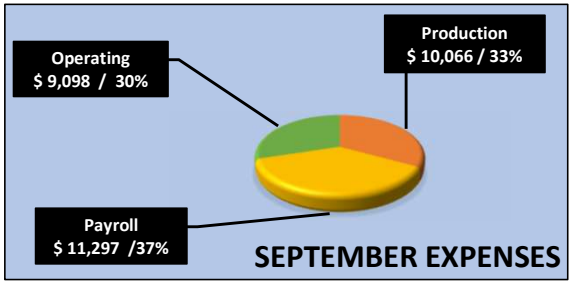
Nar-Anon Family Group Headquarters, Inc. (1)
Snapshot Budget vs Actual

September 2026

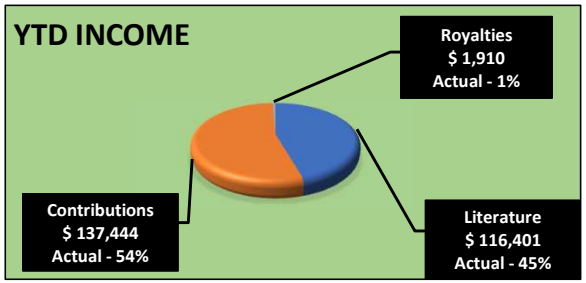
Income (2)	Actual	Budget	Variance
Literature Sales @ 30%	10,376	10,500	(124)
Contributions @ 70%	13,033	24,500	(11,467)
Royalty Income	-		-
Total Income:	**23,409**	**35,000**	**(11,591)**
Expenses			
Production Costs	10,066	13,135	(3,070)
Payroll Costs	11,297	13,238	(1,941)
Operating Expenses	9,098	9,045	52
Total Expenses:	**30,460**	**35,419**	**(4,959)**
Other Income:	**123**	**32**	**90**
NET REVENUE:	**(6,928)**	**(387)**	**(6,542)**

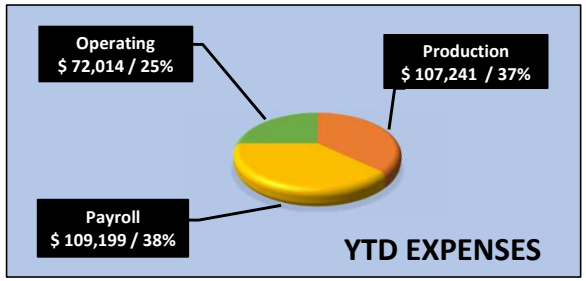




YTD Through September 30, 2026

Income (2)	Actual	Budget	Variance
Literature Sales @ 30%	116,401	94,500	21,901
Contributions @ 70%	137,444	220,500	(83,056)
Royalty Income	1,910	-	1,910
Total Income:	**255,754**	**315,000**	**(59,246)**
Expenses			
Production Costs	107,241	111,684	(4,443)
Payroll Costs	109,199	116,425	(7,227)
Operating Expenses	72,014	81,359	(9,345)
Total Expenses:	**288,454**	**309,469**	**(21,015)**
Other Income	**216**	**289**	**(73)**
NET REVENUE:	**(32,484)**	**5,820**	**(38,304)**





(1) No Conference or Convention income or expenses reflected here.

(2) Best Practices Ad Hoc Committee findings - this is the income breakdown that is most successful for 12 Step fellowships.